

**FOMENTO ECONÓMICO MEXICANO, S.A.B. DE C.V (the “Company”).**  
**SUMMARY OF THE RESOLUTIONS ADOPTED BY THE ANNUAL SHAREHOLDERS’**  
**MEETING**  
**(the “Meeting”)**  
**March 27, 2026**

**ATTENDANCE QUORUM 89.60%**

The following resolutions were adopted by the Meeting, per the agenda:

**First:** The following reports and opinions were approved by the Meeting:

(i) the Chief Executive Officer’s report, which included the Company’s individual and consolidated financial statements for the 2025 fiscal year. The financial statements may be accessed at the Annual Reports tab within the Financial Reports section of the Investors section of our website at: <https://femsa.gcs-web.com/financial-reports/annual-reports>

(ii) the opinion of the Board of Directors regarding the content of the Chief Executive Officer’s report;

(iii) the reports of the Board of Directors regarding the principal accounting and reporting policies and criteria followed in the preparation of the Company’s financial information and on the operations and activities in which it was involved;

And

(iv) review of the report on compliance with tax obligations.

(v) the reports of the Chairmen of the Audit Committee and the Corporate Practices and Nominating Committee.

In addition, the Meeting approved the performance of the members of the Board of Directors and its Committees, ratifying all acts and deeds performed by them as of December 31, 2025.

**Second:** The Meeting approved the proposed application project of the results for the 2025 fiscal year, as follows:

a) The net income for the fiscal year 2025, which is \$33,052’968,986.23 M.N. (Thirty-three billion fifty-two million nine hundred sixty-eight thousand nine hundred eighty-six pesos and 23/100 National Currency 23/100 Mexican pesos), is reserved in the retained earnings account, given that the legal reserve has already been fully established.

b) The Meeting resolved to declare a dividend in Mexican pesos to be paid in 4 (four) installments of \$0.1980 pesos, for each of the series "B" shares outstanding as of the payment date, and in 4 (four) installments of \$0.2475 pesos, for each of the series "D" shares outstanding as of the payment date, corresponding to 4 (four) installments in the amount of \$0.9900 pesos for each FEMSA "B" Unit outstanding as of the payment date, and 4 (four) installments in the amount of \$1.1880 pesos for each FEMSA "BD" Unit outstanding as of the payment date, being April 23, July 16, October 15, 2026 and January 14, 2027.

c) The Meeting resolved to declare an extraordinary dividend to be paid in 4 (four) installments of \$0.335825 pesos for each of the series "B" shares outstanding as of the payment date, and in 4 (four) installments of \$0.419775 pesos for each of the series "D" shares outstanding as of the payment date, corresponding to 4 (four) installments in the

amount of \$1.679125 pesos for each FEMSA "B" Unit outstanding as of the payment date, and 4 (four) installments of \$2.014925 pesos for each FEMSA "BD" Unit outstanding as of the payment date, being April 23, July 16, October 15, 2026 and January 14, 2027.

The dividend to be distributed that comes from the Net Taxable Income Account (CUFIN) as of December 31, 2013 will not be subject to income tax withholding up to the balance of the 2013 CUFIN held by the Company at the time of payment. Once this balance is exhausted, the dividend will come from the CUFIN generated as of fiscal year 2014, which will be subject to income tax withholding in accordance with articles 140 and 164 of the Income Tax Law (*Ley del Impuesto Sobre la Renta*) and the Double Taxation Avoidance Treaties in effect at the date of payment.

**Third:** The Meeting approved the report of the Board of Directors on the application of the policies and agreements on the acquisition and placement of own stock carried out during fiscal year 2025 and January 2026 until this date, based on which the purchase of own stock was instructed.

The Meeting approved that the maximum amount of funds that may be used for the purchase of the Company's own shares for the current fiscal year, which runs from the date of this Meeting until the date of the next Annual General Ordinary Shareholders' Meeting, is in the amount of \$34,000,000,000.00 MXP. (thirty-four billion 00/100 Mexican pesos), amount that does not exceed the total balance of the Company's net income, including retained earnings.

**Fourth:** The Meeting approved the cancellation of the shares acquired with resources from the stock repurchase program during the period from April 2025 to March 2026, that is, 56,737,112 Series B shares; and 226,948,448 Series D shares, of which 113,474,224 correspond to Subseries D-L and 113,474,224 to Subseries D-B.

The cancelled shares correspond to 283,685,560 (two hundred eighty-three million six hundred eighty-five thousand five hundred sixty) shares.

It was also informed that the shares acquired through the stock repurchase program mentioned in the previous item were charged against the Company's capital stock in accordance with the Securities Market Law (*Ley del Mercado de Valores*), the General Provisions Applicable to Securities Issuers and Other Participants in the Securities Market (*Disposiciones de carácter general aplicables a las emisoras de Valores y a otros participantes del mercado de valores*), and the Company's stock repurchase policy. As a result, the Company's capital stock was reduced by the amount \$47,280,926.67 M.N. (forty-seven million two hundred eighty thousand nine hundred twenty-six pesos and 67/100 Mexican Pesos), that is, a capital reduction of \$0.166666667 pesos for each repurchased share. It was clarified that the Company's subscribed and paid-in capital, as of the date of the Meeting, amounts to a \$2,843,943,679.17 M.N. (two billion eight hundred forty-three million nine hundred forty-three thousand six hundred seventy-nine pesos and 17/100 Mexican Pesos), of which (i) \$300,000,000.00 MXP (three hundred million pesos and 00/100 Mexican Pesos) corresponds to the fixed portion of the capital stock, and (ii) \$2,543,943,679.17 M.N. (two billion five hundred forty-three million nine hundred forty-three

thousand six hundred seventy-nine pesos and 17/100 National Currency) corresponds to the variable portion of the capital stock.

**Fifth:** The Meeting approved the appointment of the following members of the Board of Directors of the Company, who were individually voted by the shareholders of the respective series, as follows:

#### **Series “B” Directors**

##### **Proprietary Directors**

José Antonio Fernández Carbajal  
Eva María Garza Lagüera Gonda  
Mariana Garza Lagüera Gonda  
Francisco José Calderón Rojas  
Alfonso Garza Garza  
Bertha Paula Michel González  
Alejandro Baillères Gual  
Paulina Garza Lagüera Gonda  
Olga González Aponte  
Michael Larson

##### **Alternate Directors**

Francisco Javier Fernández Carbajal  
Jose Antonio Fernández Garza Lagüera  
Javier Gerardo Astaburuaga Sanjines  
Diego Eugenio Calderón Rojas  
Juan Carlos Garza Garza  
Maximino José Michel González  
Arturo Fernández Pérez  
Bárbara Garza Lagüera Gonda  
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Enrique F. Senior Hernández

#### **Series “D” Directors**

##### **Proprietary Directors**

Ricardo E. Saldívar Escajadillo  
Víctor Alberto Tiburcio Celorio  
Daniel Alegre  
Gibu Thomas  
Elane Stock

##### **Alternate Directors for all Series “D” Proprietary Directors**

Michael Kahn  
Francisco Zambrano Rodríguez  
Jaime A. El Koury

The “D” Alternate Directors will replace the absences of the Series “D” Proprietary Directors, in the order of their respective appointments.

**Sixth:** The Meeting approved the compensation to be paid to the members of the Board of Directors, the qualification of their independence and the appointment of the Chairman and Secretaries of the Board of Directors, as follows:

The Meeting agreed that the compensation for each member of the Board of Directors of foreign nationality and residence shall remain to be the amount of US \$30,000.00 (thirty thousand dollars 00/100 currency of the United States of America), and the amount of US \$18,000.00 (eighteen thousand dollars 00/100 currency of the United States of America) for all other members of the Board, both payable per attendance at each session, payable at

the exchange rate published by *Banco de México* in the *Diario Oficial de la Federación*, on the date of payment.

The Meeting qualified **Olga González Aponte, Michael Larson, Enrique F. Senior Hernández, Ricardo E. Saldívar Escajadillo, Víctor Alberto Tiburcio Celorio, Daniel Alegre, Gibu Thomas, Elane Stock, Michael Kahn, Francisco Zambrano Rodríguez and Jaime A. El Koury**, as independent directors of the Company.

The shareholders approved the appointment of Mr. **José Antonio Fernández Carbajal** as Executive Chairman of the Board of Directors, and as Proprietary Secretary of the Board of Directors and as Alternate Secretary of the Board of Directors (non-members), Mr. **Alejandro Gil Ortiz** and Mr. **Sergio Rodríguez Pérez**, respectively.

**Seventh:** The Meeting appointed the following persons to serve on the Company's Operations and Strategy, Audit, and, Corporate Practices and Nominating Committees, including the Chairman of each of these Committees and approved their compensation as follows:

**Operations and Strategy Committee**

José Antonio Fernández Carbajal  
 Francisco Javier Fernández Carbajal  
 Javier Gerardo Astaburuaga Sanjines  
 José Antonio Fernández Garza Lagüera  
 Michael Larson  
 Enrique F. Senior Hernández  
 Ricardo E. Saldívar Escajadillo  
 Michael Kahn  
 Daniel Alegre  
 Gibu Thomas  
 Elane Stock

The Meeting appointed Mr. **José Antonio Fernández Carbajal** as Chairman.

**Audit Committee**

Víctor Alberto Tiburcio Celorio  
 Francisco Zambrano Rodríguez  
 Olga González Aponte

The Meeting appointed Mr. **Victor Alberto Tiburcio Celorio** as Chairman and Financial Expert of the Audit Committee.

**Corporate Practices and Nominating Committee**

Ricardo E. Saldívar Escajadillo  
 Gibu Thomas  
 Jaime A. El Koury

The Meeting appointed Mr. **Ricardo E. Saldívar Escajadillo** as Chairman.

**Operations and Strategy Committee**

José Antonio Fernández Carbajal  
Francisco Javier Fernández Carbajal  
Javier Gerardo Astaburuaga Sanjines  
José Antonio Fernández Garza Lagüera  
Michael Larson  
Enrique F. Senior Hernández  
Ricardo E. Saldívar Escajadillo  
Michael Kahn  
Daniel Alegre  
Gibu Thomas  
Elane Stock

The Meeting appointed Mr. **José Antonio Fernández Carbajal** as Chairman.

The Meeting approved that the compensation to be paid to the members of the Committees, per attendance to each session shall be the amount of US \$8,500.00 (eight thousand five hundred dollars 00/100 currency of the United States of America), for the Chairman of the Audit Committee; US \$14,000.00 (fourteen thousand dollars 00/100 currency of the United States of America), for each Director member of the Committees with foreign nationality and residence; and an amount of US\$ 7,000.00 (seven thousand dollars 00/100 currency of the United States of America) for the other Directors members of the Committees. These amounts will be paid in Mexican Pesos at the exchange rate published by *Banco de Mexico* in the *Diario Oficial de la Federación* for the payment of debts denominated in foreign currency payable in Mexico, on the date on which the payment is made.

**Eighth:** The Meeting appointed delegates to formalize and, if necessary, protocolize and register the resolutions of the Meeting.

**Ninth:** The minutes of the Meeting were approved.

It is hereby stated that in the minutes of the Meeting, the votes for, against and abstentions to each item of the agenda.