

Jose Antonio Fernandez, Chairman and CEO of FEMSA, commented, "During the fourth quarter and full year 2003, our company continued to strengthen its competitive position in Mexico and Latin America and I am pleased to report a ninth consecutive year of operating income growth. Today we operate in nine Latin American countries, up from two last year, and export to many key markets around the World. The Panamco acquisition confirmed FEMSA as a serious regional contender, but our challenge now is to ensure that the synergies and economies of scale of our new platform deliver lasting results for our employees, consumers, and shareholders."

Notice

Upon the completion of our acquisition of Panamerican Beverages, Inc. ("Panamco"), we began consolidating its operating results as of May 2003. Therefore, operating results for Coca-Cola FEMSA and for FEMSA consolidated will not be fully comparable with previous quarters until the third quarter of 2004, and on an annual basis, they will not be fully comparable until we report our 2005 results.

DISCUSSION OF FINANCIAL RESULTS FOR THE FOURTH QUARTER AND AUDITED FINANCIAL RESULTS FOR THE FULL YEAR ENDED DECEMBER 31, 2003 COMPARED TO THE FOURTH QUARTER AND FULL YEAR ENDED DECEMBER 31, 2002.

FEMSA

| | FEMSA and Subsidiaries (Millions of Pesos) | | | | | | | |
|-----------------|---|-------|--------|-------|------------------------|-------|--------|-------|
| | Total Revenues | | | | Income from Operations | | | |
| | 4Q 03 | % Chg | 2003 | % Chg | 4Q 03 | % Chg | 2003 | % Chg |
| FEMSA | 21,850 | 53.2 | 75,891 | 37.0 | 3,599 | 41.4 | 12,114 | 22.6 |
| Coca-Cola FEMSA | 11,435 | 138.5 | 35,729 | 91.4 | 2,161 | 76.4 | 6,710 | 45.0 |
| FEMSA Cerveza | 5,540 | 3.0 | 21,924 | 1.3 | 1,043 | 2.0 | 4,007 | (2.1) |
| FEMSA Comercio | 4,511 | 27.6 | 16,601 | 25.3 | 233 | 46.9 | 781 | 28.9 |
| FEMSA Empaques | 1,937 | 8.8 | 7,352 | 7.1 | 283 | 18.3 | 1,098 | 5.1 |

FEMSA total revenues increased by 53.2% to Ps. 21.850 billion during 4Q03 from Ps. 14.264 billion during 4Q02. The increase in total revenues was driven by revenue growth in every one of our main sub-holding companies. In-line with 3Q03, most of the incremental revenue relates to Coca-Cola FEMSA and its new revenue sources. Other reasons for the growth in total revenues during the fourth quarter include: (i) strong revenue growth of 27.6% at FEMSA Comercio due to a record number of 257 net new stores opened during the fourth quarter, (ii) the 5.2% increase in FEMSA Cerveza's domestic sales volume, which combined with a weak pricing environment, resulted in an increase in total revenues of 3.0%, and (iii) record revenue growth of 8.8% at FEMSA Empaques, mainly reflecting an increase in demand for bottles and beverage cans as well as for refrigerators for the acquired Panamco territories.

For the full year 2003, our consolidated total revenues increased by 37.0% to Ps. 75.891 billion from Ps. 55.395 billion in 2002 driven primarily by the Coca-Cola FEMSA acquisition of Panamco. Coca-Cola FEMSA reached total revenues of Ps. 35.729 billion for 2003. FEMSA Cerveza increased its total sales volume by 3.2% reaching 24.564 million hectoliters; this enabled an increase in its total revenues by 1.3% to Ps. 21.924 billion despite the adverse impact of a weak pricing environment. FEMSA Comercio posted strong total revenue growth of 25.3% thanks to a record number of 582 net new stores opened during 2003. FEMSA Empaques increased total revenues by 7.1% fueled by surge in demand for beverage cans as well as for refrigerators for the acquired Panamco territories.

Gross margin decreased 102 basis points to 48.4% of net sales during 4Q03 compared to 49.4% during 4Q02. This was primarily due to the lack of a price increase on our main product lines, a depreciation of the peso that affected our dollar denominated costs, higher raw material prices, and the integration of the new Coca-Cola FEMSA operations.

For the full year 2003, gross margin decreased 199 basis points to 48.3% of net sales of Ps. 36.520 billion for 2003 compared to 50.3% at Ps. 27.755 billion for 2002. The downward pressure on margins was due to the reasons mentioned above.

Income from operations (including results of affiliated companies) increased by 41.4% to Ps. 3.599 billion during 4Q03, resulting in an operating margin of 16.5%. The observed margin contraction of 138 basis points from 4Q02 primarily resulted from the integration of the newly acquired Mexican bottling territories that have a lower level of profitability than Coca-Cola FEMSA's original territories. The decrease in operating margin during 4Q03 was also attributable to (i) the increased contribution of the Oxxo retail chain in our consolidated financial results, and (ii) operating margin contractions at both FEMSA Cerveza and FEMSA Empaques reflecting a lower gross profit margin at both subsidiaries caused by lack of pricing and the impact of a weaker peso on the cost of dollar denominated raw materials.

For the full year 2003, income from operations increased by 22.6% reaching Ps. 12.114 billion from Ps. 9.879 billion in 2002. The consolidated operating margin decreased 180 basis points from 2002 levels to 16.0% of total revenues.

Net interest expense amounted to Ps. 461 million during 4Q03, primarily resulting from the interest expense related to new debt issued by Coca-Cola FEMSA in order to finance the acquisition of Panamco. For full year 2003, net interest expense amounted to Ps. 1.845 billion.

Foreign exchange gain (loss) amounted to a loss of Ps. 452 million during 4Q03 compared to Ps. 35 million during 4Q02. This amount primarily reflects our higher US dollar denominated liabilities resulting from the new debt incurred for our recent acquisition. For full year 2003, foreign exchange loss amounted to a loss of Ps. 2.532 billion compared to a loss of Ps. 293 million in 2002. In addition to the previous explanation, the peso depreciated 3.3% in real terms versus the dollar during 2003.

Monetary position gain (loss) amounted to a gain of Ps. 468 million during 4Q03, compared to a loss of Ps. 31 million during 4Q02. For the full year 2003, the monetary position amounted to a gain of Ps. 954 million, compared to a gain of Ps. 398 million during 2002. This gain reflects the inflationary impact over the higher net liabilities recorded during the period. To determine changes in monetary position, the Company reflects adjustments for inflation over the year, such that monetary assets and liabilities obtained or disposed of during the year are not eroded.

Tax recognized during 4Q03 amounted to Ps. 1.446 billion, which includes income tax, tax on assets, and employee profit sharing ("taxes") compared to Ps. 894 million during 4Q02. For the full year 2003, taxes amounted to Ps. 3.378 billion. The effective tax rate for 2003 was 42.0% and compares favorably with the 44.0% effective tax rate of 2002.

Net income amounted to Ps. 1.764 billion during 4Q03, up 38.6% with respect to 4Q02. For the full year 2003, net income decreased 2.8% to Ps. 4.657 billion from Ps. 4.791 billion during 2002.

Net majority income per FEMSA Unit(1) was Ps. 0.966 in 4Q03 and Ps. 2.919 for the full year 2003. Net majority income per FEMSA ADR, considering an exchange rate of Ps. 11.235 per dollar, was 2.598 dollars for 2003. Consolidated net majority income amounted to Ps. 3.093 billion for the year 2003, which is 5% higher than 2002.

Capital expenditures amounted to Ps. 1.767 billion and Ps. 6.789 billion for 4Q03 and full year 2003, respectively.

Consolidated net debt. As of December 31, 2003, FEMSA recorded a cash balance of Ps. 7.733 billion (\$688 million), short-term debt of Ps. 2.428 billion (\$216 million) and long-term debt of Ps. 35.933 billion (\$3,198 million). FEMSA's consolidated net debt balance decreased by 84 million dollars quarter over quarter.

(1) FEMSA Units consists of FEMSA UBD units and FEMSA UB units. Each FEMSA UBD unit is comprised of one Series B share, two Series D-B shares and two Series D-L shares. Each FEMSA UB unit is comprised of five series B shares. The number of FEMSA Units outstanding as of December 31, 2003 was 1,059,462,090, equivalent to the total number of shares of the Company outstanding as of December 31, 2003 divided by 5.

Consolidated net debt (cont'd).

FEMSA has achieved a balanced mix in its debt structure. As of December 31, 2003, approximately 71% of FEMSA's consolidated total debt had a fixed interest rate, while the remaining 29% had a variable one. Our long-term debt consisted of 47.8% in US dollars, 50.6% in Mexican pesos, and 1.6% in Colombian pesos. The nominal weighted average annual interest rate for the total debt was 6.1% as of December 31, 2003. The weighted average interest rates for the debt were approximately 7.3%, 4.7%, and 10.3% for Mexican peso, US dollar, and Colombian peso denominated debt, respectively. In addition, the Company has achieved a comfortable amortization profile for its long-term debt with maturities that go out to 2009.

Please note, in this financial release and going forward, we are including an additional page to our appendices that provides other financial information such as consolidated EBITDA and net debt position.

Coca-Cola FEMSA

Coca-Cola FEMSA's financial results and discussion are incorporated by reference from Coca-Cola FEMSA's press release attached to this press release.

FEMSA Cerveza

Domestic sales volume grew by 5.2% to 5.820 million hectoliters during 4Q03, primarily due to favorable demand during the holiday season and growth across all territories. For the full year 2003, domestic sales volume grew by 3.3% to 22.582 million hectoliters. We attribute this increase to (i) the absence of a price increase since early 2002, (ii) successful promotions particularly with the Sol and Indio brands, and (iii) a modest recovery in the Mexican economy evidenced by an estimated 1.3% Gross Domestic Product growth during the year. In nominal terms our domestic revenue per hectoliter increased 1.4%, attesting to a successful shift in our sales mix towards more premium presentations such as non-returnable bottles and cans.

Export sales volume grew by 2.9% to 0.419 million hectoliters during 4Q03 and by 1.4% to 1.982 million hectoliters for full year 2003. This was primarily due to a 1.2% increase in sales volume to the United States during 2003, mainly through the Tecate and Dos Equis Brand. The remaining increase in volume during 2003 was due to an increase of 30.7% in our exports to Central and South America, which offset a decline of 14.9% to Asia. In these regions, Sol is our main export brand. The export revenue per hectoliter increased 9.0% in peso terms, mainly as a result of a depreciation in real terms of the peso versus the US dollar in 2003 and a moderate price increase in dollar terms effective at the end of 2002.

Total revenues increased by 3.0% to Ps. 5.540 billion during 4Q03, resulting from total volume growth of 5.0%, which offset a 1.5% decline in real revenues per hectoliter.

For full year 2003, total revenues increased by 1.3% to Ps. 21.924 billion from Ps. 21.643 billion during 2002. Domestic revenues represented 93% of the total, while the remaining 7% came from exports.

Cost of sales remained in line with revenue growth at Ps. 2.387 billion during 4Q03 from Ps. 2.339 billion during 4Q02. Gross profit reached Ps. 3.152 billion, a 3.8% increase compared to the fourth quarter of 2002. For full year 2003, cost of sales was also stable at Ps. 9.425 billion from Ps. 9.282 billion during 2002. Gross profit totaled Ps. 12.499 billion resulting in a gross margin of 57.4%, in line with 2002 levels. The margin during 4Q03 and for full year 2003 was impacted by two offsetting factors: (i) an increase in the dollar denominated costs, which represent approximately one-fourth of cost of sales, and (ii) better purchasing terms for raw materials, headcount reductions, and lower transportation costs from our breweries to the warehouses.

Administrative expenses increased 9.7% to Ps. 596 million during 4Q03 compared to Ps. 543 million in 4Q02. This increase was primarily due to the start of the amortization for the commercial module of our Enterprise Resource Planning System ("ERP"). For the full year 2003, administrative expenses increased by 3.1% to Ps. 2.333 billion compared to Ps. 2.262 billion in 2002.

Selling expenses decreased 0.3% to Ps. 1.527 billion during 4Q03 compared to Ps. 1.533 billion in 4Q02, due to various cost containment initiatives throughout the organization. For the full year 2003, selling expenses increased by 1.6% to Ps. 6.190 billion compared to Ps. 6.093 billion in 2002. The increase in selling expenses during 2003 was primarily due to an increase in variable expenses that grew in line with our sales. At 28.2% of total revenues, selling expenses remained relatively constant to 2002 levels.

Participation in Affiliated Companies dropped by 77.2% and 65.9% during 4Q03 and full year 2003, respectively. This decline was due to a reduction in the profitability of Labatt USA, partly due to increased marketing spending.

Operating income (before deduction of management fees) increased 2.0% to Ps. 1.043 billion during 4Q03 compared to Ps. 1.022 billion during 4Q02. This increase reflects higher volumes and improvements at the gross margin level. However, operating margin (before management fees) decreased 20 basis points to 18.8% of total revenues. For full year 2003, operating income decreased 2.1% to Ps. 4.007 billion from Ps. 4.094 billion in 2002. The year over year decline reflects a weak pricing environment, new amortizations of ERP related expenses, and lower profitability at Labatt USA.

FEMSA Comercio

Total revenues increased by 27.6% to Ps. 4.511 billion during 4Q03 from Ps. 3.536 billion during 4Q02. The primary reason for the increase was the opening of 257 net new Oxxo stores during the quarter and a total of 582 net new Oxxo stores during the full year 2003. As of December 31, 2003, we had 2,798 Oxxos nationwide, an increase of 26.3% from 2002. At this pace of growth, Oxxo is rapidly becoming a recognized retail chain with strong brand identity throughout all of Mexico.

For the full year 2003, total revenues increased by 25.3% to Ps. 16.601 billion from Ps. 13.247 during 2002.

Oxxo same store sales increased an average of 11.0% during 4Q03 reflecting an increase in the average ticket of 4.1% and an increase in store traffic of 6.7%. This increase reflects the rapid pace of expansion as well as stronger category management practices that enabled Oxxo to improve the mix of products within the store. Please note that this same store sales calculation is different than what historically was presented as "Sales of Comparative Mature Stores", which considered the variation in average sales of all those stores that had more than 18 months in operation. Oxxo is now calculating the change in same store sales in full accordance with industry standards. This change is reflected herein and going forward.

For the full year 2003, Oxxo same store sales increased an average of 8.2% reflecting an increase in the average ticket of 1.7% and an increase in store traffic of 6.5%.

Please see appendix for a historical comparison of same store sales figures for 2002 and 2003 on a quarterly and full year basis.

Gross profit reached Ps. 1.224 billion during 4Q03, achieving a gross margin of 27.1% of total revenues. This figure declined 94 basis points from fourth quarter 2002 levels.

For full year 2003, cost of sales remained in-line with revenue growth at Ps. 12.199 billion during 2003 from Ps. 9.739 billion in 2002, an increase of 25.3%. As a result, gross profit remained stable as a percentage of total sales at Ps. 4.402 billion in 2003 compared to Ps. 3.507 billion in 2002, up 25.5% year over year.

Administrative expenses increased 12.3% to Ps. 90 million during 4Q03 as we adjusted the management structure to support the expanded operations, in particular, the operating of two new regional administrative offices to reach 37 nationwide. For full year 2003, administrative expenses increased 12.1% to Ps. 285 million, primarily due to the expansion described above.

Selling expenses increased in line with revenues to Ps. 902 million during 4Q03, remaining stable at approximately 20.0% of total revenues. For the full year 2003, selling expenses increased 26.0% to Ps. 3.336 billion, in-line with 2002. Our continued investments in technology, systems, distribution, and workforce are all aimed at further strengthening the expansion of Oxxo's business model.

Operating income increased 46.9% to Ps. 233 million resulting in a 72 basis point improvement in the operating margin of 5.2% for 4Q03. For the full year, operating income increased by 28.9% to Ps. 781 million. This increase was in-line with sales growth, and contributed to a stable operating margin of 4.7% for 2003, slightly above the 4.6% operating margin achieved in 2002.

FEMSA Empaques

Total revenues increased by 8.8% to Ps. 1.937 billion during 4Q03. This increase was attributed to the following: (i) a 1.6% net increase in the sales volume of beverage cans, mainly to Coca-Cola FEMSA and FEMSA Cerveza, (ii) the depreciation of the Mexican peso, which offset a small decrease in the average price of these products in dollar terms, (iii) a surge in the sales volume of refrigerators shipped to the former Panamco territories, and (iv) the production of plastic cases for a new 2.5 liter bottle for Coca-Cola FEMSA. These factors also impacted the 7.1% increase in total revenues to Ps. 7.352 billion for the full year 2003.

Cost of sales reached Ps. 1.515 billion during 4Q03 resulting in a 152 basis point contraction in the gross profit to 21.9% of net sales. This decrease is primarily due the following: (i) an increase in the cost of dollar denominated raw materials, (ii) an increase in depreciation expenses related to the molds used to produce the cases for 2.5 liter plastic bottles, (iii) the replacement of one of the glass furnaces in early 2003, and (iv) higher energy costs.

For full year 2003, cost of sales reached Ps. 5.639 billion resulting in a gross margin of 23.4%.

Administrative expenses decreased by 25.4% to Ps. 42 million during 4Q03 due to adjustments in the personnel level and optimizations in certain administrative processes. Selling expenses decreased 19.1% to Ps. 97 million during 4Q03. This decrease was due to lower freight costs and the recovery of accounts previously deemed as uncollectable. For the full year 2003, administrative expenses decreased by 8.2% to Ps. 177 million due to cost cutting measures taken throughout the year. Selling expenses increased 1.4% to Ps. 437 million during 2003, mainly as a result of higher costs due to the increased sales volume of refrigerators and plastic cases.

Operating income increased by 18.3% to Ps. 283 million during 4Q03 resulting in an operating margin before management fees of 14.6% of total revenues, a 120 basis point increase from 4Q02. For the full year 2003, operating income increased 5.1% to Ps. 1.098 billion.

CONFERENCE CALL INFORMATION:

Our Fourth Quarter and Full Year 2003 Conference Call will be held on: Thursday February 26, 2004, 1:00 P.M. Eastern Time (12:00 noon Mexico City Time). To participate in the conference call, please dial: Domestic U.S.: 1-800-915-4836, International: 973-317-5319. This Conference Call will also be transmitted through live webcast at <http://ir.femsa.com> If you are unable to participate live, an instant replay of the conference call will be available through March 4, 2004. To listen to the replay please dial: Domestic U.S.: 1-800-428-6051; International: 973-709-2089, Passcode: 329800.

Set forth in this press release is certain unaudited financial information for FEMSA for the fourth quarter and audited financial information for the full year ended December 31, 2003, compared to the fourth quarter and full year ended December 31, 2002. We are a holding company whose principal activities are grouped under the following sub-holding companies and carried out by their respective operating subsidiaries: Coca-Cola FEMSA, S.A. de C.V., which engages in the production, distribution and marketing of non-alcoholic beverages; FEMSA Cerveza, S.A. de C.V., which engages in the production, distribution and marketing of beer; FEMSA Comercio, S.A. de C.V., which engages in the operation of convenience stores; and FEMSA Empaques, S.A. de C.V., which engages in the production and distribution of packaging materials.

All of the figures in this report have been restated in constant Mexican pesos ("Pesos" or "Ps.") with purchasing power as of December 31, 2003 and were prepared in accordance with Mexican Generally Accepted Accounting Principles ("Mexican GAAP"). As a result, all percentage changes are expressed in real terms.

FORWARD LOOKING STATEMENTS

This report may contain certain forward-looking statements concerning our future performance that should be considered as good faith estimates made by us. These forward-looking statements reflect management expectations and are based upon currently available data. Actual results are subject to future events and uncertainties, which could materially impact our actual performance.

NOTES:

We invite you to register in our Investor Relations Site located at <http://ir.femsa.com> to receive notification of all of our press releases, earnings releases and IR Events automatically through our e-mail alert service.

Please contact FEMSA's Investor Relations officers if you wish to have your name added or removed from this distribution list or to receive this press release through a specific medium only.

Five pages of tables and Coca-Cola FEMSA's press release to follow.

CONSOLIDATED INCOME STATEMENT
For the three months and twelve months ended December 31, :

CONSOLIDATED BALANCE SHEET
As of December 31, :

(Expressed in Millions of Pesos as of December 31, 2003)

For the IV quarter of: For the twelve months of:

| | 2003 | 2002 | %Var | 2003 | 2002 | %Var | ASSETS | 2003 | 2002 | % Var |
|--|---------|--------|--------|---------|---------|--------|-------------------------------------|---------|--------|--------|
| Net sales | 21,728 | 14,196 | 53.1 | 75,597 | 55,176 | 37.0 | Cash and cash equivalents | 7,733 | 15,148 | (49.0) |
| Other operating revenues | 122 | 68 | 79.4 | 294 | 219 | 34.2 | Accounts receivable | 4,285 | 3,237 | 32.4 |
| Total revenues | 21,850 | 14,264 | 53.2 | 75,891 | 55,395 | 37.0 | Inventories | 6,872 | 5,083 | 35.2 |
| Cost of sales | 11,337 | 7,250 | 56.4 | 39,371 | 27,640 | 42.4 | Prepaid expenses | 1,269 | 984 | 29.0 |
| Gross profit | 10,513 | 7,014 | 49.9 | 36,520 | 27,755 | 31.6 | Total Current Assets | 20,159 | 24,452 | (17.6) |
| Administrative expenses | 1,603 | 1,220 | 31.4 | 5,740 | 4,870 | 17.9 | Property, plant and equipment, net | 42,179 | 31,140 | 35.4 |
| Selling expenses | 5,325 | 3,308 | 61.0 | 18,696 | 13,093 | 42.8 | Deferred charges and other assets | 8,154 | 6,799 | 19.9 |
| Operating expenses | 6,928 | 4,528 | 53.0 | 24,436 | 17,963 | 36.0 | Bottling and distribution rights(2) | 33,842 | 269 | N.S. |
| Participation in affiliated companies | 14 | 60 | (76.7) | 30 | 87 | (65.5) | TOTAL ASSETS | 104,334 | 62,660 | 66.5 |
| Income from operations | 3,599 | 2,546 | 41.4 | 12,114 | 9,879 | 22.6 | LIABILITIES & STOCKHOLDERS' EQUITY | | | |
| Interest expense | (560) | (276) | 102.9 | (2,540) | (943) | 169.4 | Bank loans | 2,428 | 3,251 | (25.3) |
| Interest income | 99 | 148 | (33.1) | 695 | 465 | 49.5 | Current maturities long term debt | 2,588 | 911 | 184.1 |
| Interest expense, net Foreign exchange (loss) gain | (461) | (128) | 260.2 | (1,845) | (478) | 286.0 | Interest payable | 404 | 158 | 155.7 |
| Gain (loss) on monetary position | (452) | (35) | N.S. | (2,532) | (293) | N.S. | Operating liabilities | 11,296 | 7,994 | 41.3 |
| Integral result of financing | 468 | (31) | N.S. | 954 | 398 | 139.7 | Total Current Liabilities | 16,716 | 12,314 | 35.7 |
| Other (expenses) income | (445) | (194) | 129.4 | (3,423) | (373) | N.S. | Bank loans | 33,345 | 10,192 | 227.2 |
| Other (expenses) income | 56 | (185) | N.S. | (656) | (951) | (31.0) | Deferred income taxes | 3,841 | 4,175 | (8.0) |
| Income before taxes | 3,210 | 2,167 | 48.1 | 8,035 | 8,555 | (6.1) | Other liabilities | 4,333 | 1,681 | 157.8 |
| Taxes | (1,446) | (894) | 61.7 | (3,378) | (3,764) | (10.3) | Total Liabilities | 58,235 | 28,362 | 105.3 |
| Net Income | 1,764 | 1,273 | 38.6 | 4,657 | 4,791 | (2.8) | Total Stockholders' equity | 46,099 | 34,298 | 34.4 |
| Net majority income | 1,023 | 758 | 35.0 | 3,093 | 2,947 | 5.0 | LIABILITIES & STOCKHOLDERS' EQUITY | 104,334 | 62,660 | 66.5 |
| Net minority income | 741 | 515 | 43.9 | 1,564 | 1,844 | (15.2) | | | | |

| | % Total Revenues | | | | | | FINANCIAL RATIOS | | | |
|---------------------------------------|------------------|-------|-----------|-------|-------|-----------|---|--------|-----------|---------|
| | 2003 | 2002 | Var. p.p. | 2003 | 2002 | Var. p.p. | 2003 | 2002 | Var. p.p. | |
| Net sales | 99.4 | 99.5 | (0.1) | 99.6 | 99.6 | - | Liquidity | 1.21 | 1.99 | (0.78) |
| Other operating revenues | 0.6 | 0.5 | 0.1 | 0.4 | 0.4 | - | Interest coverage(3) | 9.40 | 29.66 | (20.27) |
| Total revenues | 100.0 | 100.0 | - | 100.0 | 100.0 | - | Leverage | 1.26 | 0.83 | 0.43 |
| Cost of sales(1) | 52.2 | 51.1 | 1.1 | 52.1 | 50.1 | 2.0 | Capitalization | 46.76% | 31.62% | 15.15 |
| Gross profit(1) | 48.4 | 49.4 | (1.0) | 48.3 | 50.3 | (2.0) | | | | |
| Administrative expenses | 7.3 | 8.6 | (1.3) | 7.6 | 8.8 | (1.2) | (2) Consist mainly in the intangible assets generated by Panamco acquisition. | | | |
| Selling expenses | 24.4 | 23.2 | 1.2 | 24.6 | 23.6 | 1.0 | (3) Income from operations + depreciation + other non-cash charges / interest expense, net. | | | |
| Operating expenses | 31.7 | 31.7 | - | 32.2 | 32.4 | (0.2) | | | | |
| Participation in affiliated companies | 0.1 | 0.4 | (0.3) | - | 0.2 | (0.2) | | | | |
| Income from operations | 16.5 | 17.8 | (1.3) | 16.0 | 17.8 | (1.8) | | | | |

(1) % to Net sales.

Results from operations
For the twelve months of:
(Expressed in Millions of Pesos as of December 31, 2003)

| | Coca-Cola FEMSA | | | FEMSA Cerveza | | | FEMSA Comercio | | | FEMSA Empaques | | |
|--|--------------------|----------|-------|------------------|----------|--------|-------------------|----------|--------|-------------------|---------|-------|
| | 2003 | 2002 | % Var | 2003 | 2002 | % Var | 2003 | 2002 | % Var | 2003 | 2002 | % Var |
| Net sales | 35,486.4 | 18,518.7 | 91.6 | 21,763.2 | 21,453.1 | 1.4 | 16,600.6 | 13,246.6 | 25.3 | 7,327.6 | 6,843.2 | 7.1 |
| Other revenues | 242.6 | 148.8 | 63.0 | 160.5 | 190.0 | (15.5) | | | | 24.2 | 18.7 | 29.5 |
| Total revenues | 35,729.0 | 18,667.5 | 91.4 | 21,923.7 | 21,643.1 | 1.3 | 16,600.6 | 13,246.6 | 25.3 | 7,351.7 | 6,861.8 | 7.1 |
| Cost of good sold | 17,979.9 | 8,680.7 | 107.1 | 9,424.5 | 9,281.7 | 1.5 | 12,198.5 | 9,739.3 | 25.3 | 5,639.3 | 5,193.1 | 8.6 |
| Gross margin | 17,749.1 | 9,986.8 | 77.7 | 12,499.2 | 12,361.4 | 1.1 | 4,402.1 | 3,507.2 | 25.5 | 1,712.5 | 1,668.7 | 2.6 |
| Administrative expenses | 2,333.9 | 1,515.4 | 54.0 | 2,332.8 | 2,261.6 | 3.1 | 284.9 | 254.2 | 12.1 | 177.3 | 193.2 | (8.2) |
| Sales expenses | 8,704.8 | 3,844.5 | 126.4 | 6,189.5 | 6,092.9 | 1.6 | 3,336.2 | 2,647.3 | 26.0 | 436.8 | 431.0 | 1.4 |
| Operating expenses | 11,038.7 | 5,359.9 | 105.9 | 8,522.3 | 8,354.5 | 2.0 | 3,621.0 | 2,901.5 | 24.8 | 614.1 | 624.2 | (1.6) |
| Participation in affiliated companies | | | | 29.8 | 87.4 | (65.9) | | | | | | |
| Income from operations before management fee | 6,710.4 | 4,626.9 | 45.0 | 4,006.7 | 4,094.3 | (2.1) | 781.1 | 605.7 | 28.9 | 1,098.3 | 1,044.6 | 5.1 |
| Management fee | | | | 420.2 | 407.3 | 3.2 | 87.4 | 99.5 | (12.2) | 110.8 | 103.2 | 7.3 |
| Income from operations | 6,710.4 | 4,626.9 | 45.0 | 3,586.5 | 3,687.0 | (2.7) | 693.7 | 506.2 | 37.0 | 987.5 | 941.3 | 4.9 |
| % to Total Revenues | | | | | | | | | | | | |
| Income from operations before management fee | 18.8 | 24.8 | (6.0) | 18.3 | 18.9 | (0.6) | 4.7 | 4.6 | 0.1 | 14.9 | 15.2 | (0.3) |
| OTHER INFORMATION | | | | | | | | | | | | |
| Income from operations | 6,710.4 | 4,626.9 | 45.0 | 3,586.5 | 3,687.0 | (2.7) | 693.7 | 506.2 | 37.0 | 987.5 | 941.3 | 4.9 |
| Depreciation | 967.5 | 572.3 | 69.1 | 1,174.6 | 1,158.0 | 1.4 | 130.9 | 93.5 | 40.0 | 301.4 | 272.7 | 10.5 |
| Other non-cash charges | 660.9 | 488.4 | 35.3 | 1,696.5 | 1,451.6 | 16.9 | 133.7 | 98.4 | 35.8 | 93.7 | 83.4 | 12.3 |
| EBITDA | 8,338.8 | 5,687.6 | 46.6 | 6,457.6 | 6,296.6 | 2.6 | 958.3 | 698.2 | 37.3 | 1,382.6 | 1,297.4 | 6.6 |
| Capex | 1,910.4 | 1,409.7 | 35.5 | 3,246.3 | 3,292.0 | (1.4) | 1,210.3 | 856.8 | 41.3 | 376.3 | 254.8 | N.S. |

Results from operations
For the fourth quarter of:
(Expressed in Millions of Pesos as of December 31, 2003)

| | Coca-Cola FEMSA | | | FEMSA Cerveza | | | FEMSA Comercio | | | FEMSA Empaques | | |
|--|--------------------|---------|--------|------------------|---------|--------|-------------------|---------|-------|-------------------|---------|--------|
| | 2003 | 2002 | % Var | 2003 | 2002 | % Var | 2003 | 2002 | % Var | 2003 | 2002 | % Var |
| Net sales | 11,331.0 | 4,759.6 | 138.1 | 5,490.6 | 5,307.0 | 3.5 | 4,510.8 | 3,535.9 | 27.6 | 1,930.4 | 1,775.4 | 8.7 |
| Other revenues | 104.2 | 34.2 | 204.7 | 49.1 | 69.5 | (29.4) | | | | 6.2 | 5.3 | 16.2 |
| Total revenues | 11,435.2 | 4,793.8 | 138.5 | 5,539.7 | 5,376.5 | 3.0 | 4,510.8 | 3,535.9 | 27.6 | 1,936.6 | 1,780.7 | 8.8 |
| Cost of good sold | 5,761.0 | 2,281.8 | 152.5 | 2,387.4 | 2,338.6 | 2.1 | 3,287.0 | 2,543.5 | 29.2 | 1,514.9 | 1,365.8 | 10.9 |
| Gross margin | 5,674.2 | 2,512.0 | 125.9 | 3,152.3 | 3,037.9 | 3.8 | 1,223.7 | 992.4 | 23.3 | 421.7 | 414.9 | 1.6 |
| Administrative expenses | 699.8 | 392.8 | 78.2 | 596.2 | 543.4 | 9.7 | 89.6 | 79.8 | 12.3 | 41.7 | 56.0 | (25.4) |
| Sales expenses | 2,813.5 | 893.9 | 214.7 | 1,527.4 | 1,532.5 | (0.3) | 901.6 | 754.2 | 19.5 | 97.0 | 119.8 | (19.1) |
| Operating expenses | 3,513.3 | 1,286.7 | 173.0 | 2,123.6 | 2,075.9 | 2.3 | 991.2 | 834.1 | 18.8 | 138.7 | 175.8 | (21.1) |
| Participation in affiliated companies | | | | 13.8 | 60.4 | (77.2) | | | | | | |
| Income from operations before management fee | 2,160.9 | 1,225.3 | 76.4 | 1,042.5 | 1,022.4 | 2.0 | 232.5 | 158.3 | 46.9 | 283.0 | 239.1 | 18.3 |
| Management fee | | | | 104.4 | 100.3 | 4.1 | 27.7 | 27.2 | 2.0 | 28.7 | 27.0 | 6.0 |
| Income from operations | 2,160.9 | 1,225.3 | 76.4 | 938.1 | 922.1 | 1.7 | 204.8 | 131.1 | 56.2 | 254.3 | 212.1 | 19.9 |
| % to Total Revenues | | | | | | | | | | | | |
| Income from operations before management fee | 18.9 | 25.6 | (6.7) | 18.8 | 19.0 | (0.2) | 5.2 | 4.5 | 0.7 | 14.6 | 13.4 | 1.2 |
| OTHER INFORMATION | | | | | | | | | | | | |
| Income from operations | 2,160.9 | 1,225.3 | 76.4 | 938.1 | 922.1 | 1.7 | 204.8 | 131.1 | 56.2 | 254.3 | 212.1 | 19.9 |
| Depreciation | 265.7 | 129.9 | 104.5 | 303.0 | 275.7 | 9.9 | 35.6 | 27.5 | 29.5 | 97.1 | 87.2 | 11.3 |
| Other non-cash charges | 38.0 | 102.4 | (62.9) | 467.6 | 410.0 | 14.0 | 36.5 | 23.0 | 58.3 | 34.8 | 30.1 | 15.7 |
| EBITDA | 2,464.6 | 1,457.6 | 69.1 | 1,708.7 | 1,607.8 | 6.3 | 276.9 | 181.7 | 52.4 | 386.2 | 329.4 | 17.3 |
| Capex | 188.7 | 584.2 | (67.7) | 1,052.0 | 929.4 | 13.2 | 432.7 | 340.2 | 27.2 | 76.6 | 109.8 | (30.2) |

OPERATING DATA
For the three months and twelve months ended December 31, :

| FEMSA Cerveza | | | | | | | Coca-Cola FEMSA (1) | | | | | | |
|------------------------|------------------------|---------|---------------------------|----------|----------|----------|--|-------|-------|---------------------------|---------|---------|-------|
| Sales Volumes | | | | | | | Sales Volumes | | | | | | |
| (Thousand hectoliters) | | | | | | | (Millions of Unit Cases) | | | | | | |
| For the IV quarter of: | | | For the twelve months of: | | | | For the IV quarter of: | | | For the twelve months of: | | | |
| 2003 | 2002 | %Var | 2003 | 2002 | %Var | 2003 | 2002 | %Var | 2003 | 2002 | %Var | | |
| Domestic | 5,820.0 | 5,533.0 | 5.2 | 22,582.0 | 21,855.0 | 3.3 | Mexico | 243.9 | 243.3 | 0.2 | 1,001.6 | 980.5 | 2.2 |
| Exports | 418.5 | 406.6 | 2.9 | 1,982.3 | 1,954.6 | 1.4 | Central America | 29.3 | 27.4 | 6.9 | 107.3 | 100.1 | 7.2 |
| Total Volume | 6,238.5 | 5,939.6 | 5.0 | 24,564.3 | 23,809.6 | 3.2 | Colombia | 45.1 | 51.4 | (12.3) | 171.8 | 185.0 | (7.1) |
| Presentation Mix (%) | For the IV quarter of: | | For the twelve months of: | | | | Brazil | 45.8 | 34.0 | 34.7 | 151.6 | 162.9 | (6.9) |
| | 2003 | 2002 | Var p.p. | 2003 | 2002 | Var p.p. | Argentina | 39.4 | 35.9 | 9.7 | 126.6 | 115.6 | 9.5 |
| | 70.7 | 72.1 | (1.4) | 69.0 | 70.3 | (1.3) | Total KOF | 480.8 | 494.0 | (2.7) | 1,824.0 | 1,866.7 | (2.3) |
| Non Returnable Cans | 6.1 | 5.6 | 0.5 | 8.0 | 7.2 | 0.8 | (1) For comparison purposes the 2002 sales volumes of the acquired Panamco territories, were included. | | | | | | |
| | 23.2 | 22.3 | 0.9 | 23.0 | 22.5 | 0.5 | | | | | | | |
| Total volume | 100.0 | 100.0 | - | 100.0 | 100.0 | - | | | | | | | |

| Exports revenues: | Millions Ps. | 2003 | 2002 | %Var | 2003 | 2002 | %Var |
|-------------------|--------------|-------|-------|------|---------|---------|------|
| | | 315.4 | 282.7 | 11.6 | 1,467.1 | 1,326.7 | 10.6 |
| | US Millions | 27.9 | 26.4 | 5.7 | 133.3 | 127.4 | 4.6 |

| FEMSA Comercio | | | | | | | For the IV quarter of: For the twelve months of: | | | | | | |
|------------------------|---------|---------|---------------------------|----------|----------|----------------|--|-------|-------|------|-------|-------|------|
| | | | | | | | 2003 | 2002 | %Var | 2003 | 2002 | %Var | |
| FEMSA Empaques | | | | | | | Total stores | | | | 2,798 | 2,216 | 26.3 |
| Total Sales Volume | | | | | | | New oxoxo stores | 257 | 216 | 19.0 | 582 | 437 | 33.2 |
| (Millions of pieces) | | | | | | | Same stores data: (2) | | | | | | |
| For the IV quarter of: | | | For the twelve months of: | | | | Sales (Ths. Pesos) | 561.3 | 505.6 | 11.0 | 568.1 | 525.0 | 8.2 |
| | | %Var | | | %Var | Traffic Ticket | 22.2 | 20.8 | 6.7 | 23.1 | 21.7 | 6.5 | |
| | 2003 | 2002 | | 2003 | 2002 | | 25.3 | 24.3 | 4.1 | 24.6 | 24.2 | 1.7 | |
| Cans | 796.5 | 784.3 | 1.6 | 3,230.7 | 3,000.1 | 7.7 | | | | | | | |
| Crown Caps | 3,743.2 | 3,307.4 | 13.2 | 14,346.8 | 14,286.5 | 0.4 | | | | | | | |

| | | | | | | |
|---------------|-------|-------|-------|---------|---------|-------|
| Glass Bottles | 288.5 | 298.3 | (3.3) | 1,034.0 | 1,053.3 | (1.8) |
|---------------|-------|-------|-------|---------|---------|-------|

| Export volumes: | Cans | 2003 | 2002 | %Var | 2003 | 2002 | %Var |
|-----------------|------------|---------|---------|--------|---------|---------|------|
| | Crown Caps | 125.3 | 147.4 | (15.0) | 581.7 | 432.1 | 34.6 |
| | | 2,382.2 | 1,792.5 | 32.9 | 8,399.5 | 7,866.2 | 6.8 |

| Exports revenues: | Millions Ps. | 2003 | 2002 | %Var | 2003 | 2002 | %Var |
|-------------------|--------------|-------|-------|-------|-------|-------|------|
| | | 212.7 | 216.0 | (1.5) | 879.8 | 749.0 | 17.5 |
| | US Millions | 18.8 | 20.2 | (6.9) | 79.6 | 71.7 | 11.0 |

Percentage of sales revenue by client category:

| For the IV quarter of: | | | | | | | For the twelve months of: | | | | | | |
|------------------------|------|----------|---------------------------|------|----------|------|---------------------------|-------|------|---------------------------|------|------|-------|
| For the IV quarter of: | | | For the twelve months of: | | | | For the IV quarter of: | | | For the twelve months of: | | | |
| 2003 | 2002 | Var p.p. | 2003 | 2002 | Var p.p. | 2003 | 2002 | %Var | 2003 | 2002 | %Var | | |
| Intercompany sales | | | | | | | I Quarter / March | 5.7% | 6.4% | -0.4% | 5.7% | 6.4% | -0.4% |
| FEMSA Cerveza | | | | | | | II Quarter / June | 9.1% | 9.3% | 0.0% | 7.5% | 7.4% | -0.4% |
| | | | | | | | III Quarter / September | 6.7% | 4.3% | 2.1% | 7.2% | 6.3% | 0.4% |
| | | | | | | | IV Quarter / December | 11.0% | 6.7% | 4.1% | 8.2% | 6.5% | 1.7% |

| | | | | | | | (2) Monthly average information per store, considering same stores with 13 months of operations. |
|-------------------|-------|-------|-------|-------|-------|-------|--|
| Coca-Cola FEMSA | 15.3 | 16.9 | (1.6) | 17.8 | 17.4 | 0.4 | |
| Third-party sales | 44.0 | 45.8 | (1.8) | 42.5 | 41.7 | 0.8 | |
| Domestic | 32.5 | 33.3 | (0.8) | 30.4 | 30.6 | (0.2) | |
| Export | 11.5 | 12.5 | (1.0) | 12.1 | 11.1 | 1.0 | |
| Total | 100.0 | 100.0 | - | 100.0 | 100.0 | - | |

OTHER FINANCIAL INFORMATION
For the three months and twelve months ended December 31, 2003

| EBITDA & CAPEX | | | | | | | Net Debt 2003 | | | |
|---------------------------|------------------------|-----------|------------|---------------------------|----------|------|-------------------------|-----------|----------|----------|
| ----- | | | | | | | ----- | | | |
| (Millions of Pesos) | For the IV quarter of: | | | For the twelve months of: | | | (Millions of Pesos) | | | |
| | 2003 | 2002 | %Var | 2003 | 2002 | %Var | December | September | June | |
| ----- | | | | | | | ----- | | | |
| Operating Income | 3,599.0 | 2,546.0 | 41.4 | 12,114.0 | 9,879.0 | 22.6 | FEMSA Corporate | (484.8) | (519.9) | 79.7 |
| Depreciation | 711.7 | 529.6 | 34.4 | 2,613.6 | 2,136.8 | 22.3 | Coca-Cola FEMSA | 26,131.8 | 26,251.5 | 26,630.8 |
| Amortization & other | 586.7 | 582.0 | 0.8 | 2,610.9 | 2,163.9 | 20.7 | FEMSA Cerveza | 2,244.4 | 2,753.1 | 3,546.9 |
| ----- | | | | | | | ----- | | | |
| EBITDA | 4,897.4 | 3,657.6 | 33.9 | 17,338.6 | 14,179.7 | 22.3 | FEMSA Comercio | 1,024.8 | 978.7 | 747.3 |
| CAPEX | 1,766.7 | 1,957.2 | (9.7) | 6,789.5 | 5,779.5 | 17.5 | FEMSA Empaque | 1,710.6 | 1,925.0 | 2,046.1 |
| ----- | | | | | | | ----- | | | |
| | | | | | | | Total Consolidated | 30,626.8 | 31,388.4 | 33,050.8 |
| ----- | | | | | | | ----- | | | |
| Macroeconomic Information | | | | | | | | | | |
| ----- | | | | | | | | | | |
| | | Inflation | | Exchange Rate | | | | | | |
| | | LTM | 4Q'03 | Per USD | Per Peso | | Short-Term | | | |
| ----- | | | | | | | | | | |
| Mexico | 3.980% | 1.630% | 11.2350 | 1.0000 | | | Long-Term | 35,932.6 | 39,234.2 | 37,723.5 |
| Colombia | 6.490% | 1.020% | 2,778.2100 | 0.0040 | | | Total Debt | 38,360.2 | 41,397.6 | 40,969.4 |
| Venezuela | 27.070% | 5.370% | 1,853.0000 | 0.0061 | | | Cash & Cash Equivalents | 7,733.4 | 10,009.2 | 7,918.6 |
| Brazil | 10.340% | 1.270% | 2.8892 | 3.8886 | | | Net Debt | 30,626.8 | 31,388.4 | 33,050.8 |
| Argentina | 4.050% | 1.700% | 2.9350 | 3.8279 | | | ----- | | | |
| ----- | | | | | | | | | | |

PRESS RELEASE
FOR IMMEDIATE RELEASE
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COCA-COLA FEMSA announces fourth quarter and full year of 2003 results

FOURTH-QUARTER 2003

-- Consolidated revenues reached Ps.11,435.2 million and consolidated operating income totaled Ps.2,160.9 million during the fourth quarter of 2003, reaching a consolidated operating margin of 18.9%.

FULL-YEAR 2003

-- Consolidated revenues reached Ps.35,729.0 million and consolidated operating income totaled Ps.6,710.4 million in 2003, reaching a consolidated operating margin of 18.8%.

Mexico City (February 26, 2004) - Coca-Cola FEMSA, S.A. de C.V. (BMV: KOFL; NYSE: KOF) ("Coca-Cola FEMSA" or the "Company"), the largest Coca-Cola bottler in Latin America and second largest Coca-Cola bottler in the world, announced today its consolidated results for the fourth quarter and the full year ended December 31, 2003.

"We are pleased with our team's capacity to work together and achieve positive results on multiple fronts simultaneously. By consolidating our operating facilities, implementing better commercial strategies and practices, adjusting the pricing architecture of our packages and products, and implementing best practices in our regions, we're building a stronger consolidated position across our market territories" stated Carlos Salazar, Chief Executive Officer of the Company.

CONSOLIDATED RESULTS

During the fourth quarter of 2003, our consolidated revenues reached Ps.11,435.2 million. Average price per unit case was Ps.23.56 (U.S.\$2.1). Consolidated operating income reached Ps.2,160.9 million during the fourth quarter of 2003, resulting in an 18.9% operating margin.

The integral cost of financing totaled Ps.245.7 million during the fourth quarter of 2003, reflecting our new financial profile after the acquisition, in particular the combined effect of:

(i) accrued interest expenses related to existing debt and the acquisition financing incurred in connection with the Panamco transaction, which more than offset the interest income generated by our reduced cash balances;

(ii) a foreign exchange loss generated mainly by the devaluation of the Mexican peso against the U.S. dollar, as applied to our U.S. dollar-denominated debt; and

(iii) a consolidated monetary position gain, as a result of inflation adjustments applied to the consolidated net monetary position of our assets.

The income tax, tax on assets and employee profit sharing as a percentage of income before taxes, was 47.6% during the fourth-quarter 2003. However, the full year effective tax rate was 41.6%, reflecting a higher Mexican tax rate of 44.0%, applied to our Mexican income before taxes, which generated the majority of the taxable income.

Consolidated net income was Ps.942.9 million in the fourth quarter of 2003, resulting in earnings per share ("EPS") of Ps.0.508 (U.S.\$0.452 per ADR) computed on the basis of 1,846 million shares outstanding (each ADR represents ten local shares).

BALANCE SHEET

On December 31, 2003, Coca-Cola FEMSA recorded a cash balance of Ps.2,783 million (U.S.\$247.7 million), total short-term debt of Ps.2,904 million (U.S.\$258.5 million) and long-term debt of Ps.26,011 million (U.S.\$2,315.2 million). It is important to highlight that 65% of the total outstanding debt of the Company is held in the form of bonds in the capital markets.

During the fourth quarter of 2003, the Company pre-paid U.S.\$200.0 million of the U.S. dollar-denominated bridge loan used for the acquisition of Panamco and refinanced the remaining U.S.\$80.0 million of such bridge loan. The following chart sets forth the debt breakdown of the Company by currency and interest rate type as of December 31, 2003:

| Currency | % Total Debt | % Interest Rate Floating | Average Rate(1) |
|-----------------|--------------|--------------------------|-----------------|
| U.S. dollars | 42% | 5% | 5.90% |
| Mexican Pesos | 56% | 56% | 7.41% |
| Colombian Pesos | 2% | 100% | 10.34% |

(1) Annualized average interest rate per currency for the fourth-quarter 2003.

We began consolidating the results of our new territories during the second quarter of 2003 in accordance with Mexican GAAP. Corporacion Interamericana de Bebidas S.A. de C.V., formerly known as Panamerican Beverages, Inc. ("Panamco") had historically prepared its financial statements in accordance with U.S. GAAP and presented financial information in U.S. dollars. We have historically and will continue to prepare our financial statements in accordance with Mexican GAAP and present financial information in Mexican pesos. The results of our new territories in Mexican GAAP and Mexican pesos are different from and may not be comparable to those reported by Panamco for prior periods. In addition, Panamco results have not been included in our financial statements for periods prior to May 2003.

Financial information for the fourth quarter of 2003 and year ended December 31, 2003 both on a consolidated basis and by territory, includes three and twelve months results of the Coca-Cola FEMSA territories (Valley of Mexico, Southeast of Mexico and Buenos Aires) prior to the acquisition of Panamco, and three and only eight months, respectively, of our new territories acquired from Panamco. Coca-Cola FEMSA's financial information will not be comparable with previous quarters until the third quarter of 2004, and on a yearly basis, until the end of 2005.

For volume comparison purposes, we included the sales volume figures recorded by Panamco for the fourth quarter of 2002 and the full year ended December 31, 2002.

OPERATING RESULTS BY TERRITORY

FOURTH QUARTER 2003 SUMMARY:

| | Volume (MUC) | Operating Income (MM) | % Total | % Operating Margin |
|-----------------|--------------|--------------------------|---------|--------------------|
| Mexico | 243.9 | Ps. 1,491.4 | 69.0% | 21.8% |
| Central America | 29.3 | 110.2 | 5.1% | 12.7% |
| Colombia | 45.1 | 130.7 | 6.1% | 14.7% |
| Venezuela | 45.8 | 176.5 | 8.2% | 16.3% |
| Brazil | 77.5 | 137.7 | 6.4% | 11.4% |
| Argentina | 39.5 | 113.9 | 5.3% | 17.5% |
| Total | 480.9 | Ps.2,160.6 | 100.0% | 18.9% |

MEXICAN OPERATING RESULTS

Revenues

Revenues in the Mexican territories reached Ps.6,837.4 million for the fourth quarter of 2003. Average price per unit case was Ps.27.31 (U.S.\$2.43). Excluding Ciel water volumes in five, nineteen and twenty liter packaging presentations, average price per unit case was Ps.30.93 (U.S.\$2.75).

Despite the relatively weak economic environment and the increasing competitive dynamics of the Mexican CSD industry driven by existing players and new low price brand producers of family size presentations, CSD volumes increased 2.1% in the fourth quarter of 2003 over the same period of 2002. The CSD volume increased was mainly driven by the strong performance of Fresca Pink Grapefruit, Lift Green Apple and the recent introduction of Coca-Cola Vanilla. Total sales volume reached 243.9 MUC in the fourth-quarter 2003, remaining almost flat over the same period in 2002, due to lower jug bottled water volumes in our new territories offset CSD volume growth.

Earlier in the year, we filed an equitable action against the Mexican Tax Authorities alleging violation of certain constitutional rights relating to the application of excise taxes on diet soft drinks and mineral water products. Despite receiving a temporary injunction from payment, the Company paid this excise tax during the first nine months of 2003 in order to avoid any potential penalty charges imposed by the authorities. Due to the uncertainty of the outcome of the action and following conservative accounting criteria, the Company registered an accounting provision decreasing the amount of total revenues by the provision amount during the first nine months of 2003.

As a result of a favorable resolution of the legal action during the fourth quarter, the Company (i) reversed \$130 million of the accounting provision related to the excise tax previously paid during the first nine months of 2003 and registered an account receivable against the Mexican government reflecting the right to be reimbursed for the taxes paid and (ii) was not required to record \$40 million of excise taxes it would have had to pay if its legal action had failed. Accordingly, the favorable resolution of the legal action resulted in a total increase of net revenues of \$170 million in the fourth quarter of 2003.

Income from Operations

Gross profit totaled Ps.3,737.6 reaching a 54.7% margin as percentage of total revenues for the fourth-quarter 2003. Operating profit totaled Ps.1,491.4 million, reaching a 21.8% margin as a percentage of total revenues.

Selling expenses were impacted by (i) higher expenses related to the standardization of coolers maintenance programs, (ii) higher distribution expenses derived from shipping certain packaging presentations from Mexico City to other remote areas of our Mexican territories, and (iii) higher marketing expenses.

After conducting an intensive analysis on the current conditions and expected useful life of our cooler inventories in our new and existing territories in Mexico, we decided to modify the useful life of the coolers in our original territories from three to five years, consistent with the useful life of the coolers of our new Mexican territories (Golfo and Bajio). We made this decision based on the quality of our equipment and the benefit of KOF's maintenance policy. This modification reduced non-cash items in Mexico and increased our operating income by a similar amount. The Audit Committee of the Company approved this modification.

CENTRAL AMERICAN OPERATING RESULTS (Guatemala, Nicaragua, Costa Rica and Panama)

Revenues

Total revenues reached Ps.869.5 million during the fourth-quarter of 2003. Average price per unit case was Ps.29.75 (U.S.\$2.65) during this period. In the fourth quarter of 2003, total sales volume in our Central America territories increased by 7.0% to 29.3 MUC as compared to the same period of 2002, driven by the strong performance of brand Coca-Cola representing more than 80% of incremental volumes, and growth from core flavor brands in every country within our Central American region.

In the fourth quarter of 2003, we introduced a 2.0 Lt non-returnable PET presentation for brand Fanta in Nicaragua, and a 600 ml PET for Lift in Guatemala, with the purpose of developing new price points in these markets. These packaging presentations along with new product introductions such as bottled water Dasani and Fanta in Panama, are intended to develop new consumption occasions.

Income from Operations

Gross profit totaled Ps.439.9 million during the fourth-quarter of 2003, reaching a 50.6% gross margin. During this period the Company experienced lower operating costs driven by (i) lower raw material prices due to better supplier negotiations, and (ii) a favorable mix shift from non-returnable packaging presentations to returnable packaging presentations. Operating income totaled Ps.110.2 million during the fourth-quarter of 2003, reaching an operating income margin of 12.7%. During the quarter, the Company experienced lower administrative expenses as a result of a headcount optimization.

COLOMBIAN OPERATING RESULTS

Revenues

Total revenues reached Ps.888.2 million during the fourth quarter of 2003, an average price per unit case of Ps.19.69 (U.S.\$1.75). During the fourth quarter of 2003, an increasing competitive landscape of alternative lower priced beverage categories such as powders, natural juices or tap water continued affecting the Colombian CSD industry. Total volumes decreased by 12.3% as compared to the same period of 2002. The Company continues evaluating the right product, package and pricing architecture for its portfolio of brands in Colombia.

Income from Operations

Gross profit totaled Ps.405.5 million during the fourth quarter of 2003, reaching a 45.7% gross margin during the same period. Operating income was Ps.130.7 million, reaching a 14.7% margin during the fourth quarter of 2003. Low fixed cost absorption driven by the volume decline was partially offset by cost efficiencies from the recent manufacturing asset consolidation.

During the fourth quarter of 2003, the Company changed the accounting policy related to the treatment of the bottles and cases in the Colombian market in order to conform to our accounting policy. In the past, the bottles and cases introduced in the market were capitalized by Panamco, while KOF's traditional accounting policy treats them as marketing expenses. Due to these accounting changes, non-cash charges were reduced significantly during the fourth-quarter; however cash expenses increased by a corresponding amount. The Audit Committee of the Company approved these accounting changes.

VENEZUELAN OPERATING RESULTS

Revenues

Total revenues reached Ps.1,082.5 million during the fourth quarter of 2003 and average price per unit case in Venezuela reached Ps.23.57 (U.S.\$2.09), as a result of a 13% weighted average price increases implemented during the fourth quarter of 2003. Despite the price increases implemented during the fourth quarter of 2003, our volume increased 34.7% compared to the fourth quarter of 2002, when political unrest in Venezuela due to a national strike made it practically impossible for Panamco to run these operations on a regular basis during part of the month of December of 2002, and also driven by our packaging and revenue management strategies implemented during the quarter.

Income from Operations

Gross profit totaled Ps.499.2 million during fourth quarter of 2003, reaching a 46.1% gross margin during the same period. During the quarter, sufficient sugar production was not available to meet internal demand levels driving sugar costs to unusual levels. Operating income was Ps.176.5 million reaching an operating income margin of 16.3% during the fourth quarter of 2003, mainly driven by higher volumes and operating improvements implemented since May 2003.

BRAZILIAN OPERATING RESULTS

Revenues

Total revenues reached Ps.1,212.3 million during the fourth quarter of 2003 and the average price per unit case was Ps.15.60 (U.S.\$1.39).

During the fourth quarter of 2003, sales volume in our Brazilian territories decreased by 24.7% as compared to the same period of 2002, including the reduction of 18.8% in CSDs and the 40.2% decline in beer, as a result of our strategy of focusing on balancing volume growth with margin expansion and the implementation of go-to-market strategies intended to increase the number of clients served directly by the Company versus the use of distributors.

We launched a new 12-ounce non-returnable glass presentation for the Coca-Cola brand, offering the consumer a more convenient package in the on-premise segment. With this introduction the Company has launched more than six new packaging presentations for the Coca-Cola brands since we took control of the operations in May 2003.

Income from Operations

Gross profit during the fourth quarter of 2003 totaled Ps.467.2 million, reaching a 38.5% margin. Lower sugar prices, the appreciation of the Brazilian Real against the U.S. dollar applied to our U.S. dollar denominated raw material costs, and a favorable change of product mix to more profitable packaging presentations, improved the profitability of the Company during the fourth quarter of 2003.

Due to the new commercial and point of sale development strategies, we achieved operating income of Ps.137.7 million during the fourth quarter of 2003 and an operating margin of 11.4%, the highest operating margin since we took over the operations in May 2003.

ARGENTINE OPERATING RESULTS

Financial information and sales volume figures in our Argentine operations are fully comparable with previous periods.

Revenues

Total revenues reached Ps.651.0 million, a 15.0% increase as compared to the fourth-quarter of 2002 and the average price per unit case grew by 4.5% over the fourth-quarter of 2002 to Ps.15.81 (U.S.\$1.41), mainly driven by the combination of (i) price increases implemented during the quarter, and (ii) the product shift from our less profitable value protection brands, Tai and Crush, toward our core and premium brands.

In the fourth quarter of 2003, total sales volume in our Buenos Aires territory increased by 9.5% as compared to the same period of 2002. This increase was mainly driven by the growth of our core brands in returnable packages, which represented more than 25% of our total sales volume during the fourth-quarter 2003, and the growth of our premium brands, which represented more than 12% of our total volume sales during the fourth- quarter of 2003.

Income from Operations

Gross profit as a percentage of total revenues increased from 34.5% in the fourth quarter of 2002 to 40.0% in 2003. This improvement was mainly driven by (i) higher sales volume, and (ii) an appreciation of the Argentina peso against the U.S. dollar in 2003, which positively impacted the cost of our U.S. dollar-denominated raw materials and expenses.

In Argentina, operating expenses as a percentage of total revenues decreased 600 basis points from 28.5% in the fourth quarter of 2002 to 22.5% in the fourth quarter of 2003, as a result of the appreciation of the Argentina peso versus the U.S. dollar applied to the U.S. dollar-denominated expenses and the operating strategies implemented in the market during the year. Operating income during the fourth quarter of 2003 in our Argentine territories was Ps.113.9 million and operating margin grew from 6.0% during the fourth quarter of 2002 to 17.5% during the fourth quarter of 2003, reaching the highest operating margin in the history of our operations in Argentina.

SUMMARY OF FULL YEAR RESULTS

Consolidated sales volume reached 1,824.0 MUC in 2003 declining 2.3% versus 2002, mainly driven by (i) lower volumes of bottled water in Mexico, Colombia and Venezuela, due to an asset rationalization strategy implemented by the Company combined with revenue management initiatives intended to improve the profitability of our water business; and also due to (ii) lower beer volumes in our Sao Paulo territory in Brazil, driven by the implementation of new initiatives intended to take over third-party selling and distribution.

During 2003, CSD volumes remained practically flat versus 2002 because of the volume decline in Brazil, Colombia and Venezuela, which was offset by volume growth in our Mexican, Central America and Argentine territories.

During 2003, total revenues reached Ps.35,729.4 million, resulting in a consolidated average unit price per case of Ps.24.46 (U.S.\$2.18). Gross margin as a percentage of total revenues was 49.7% in 2003. Consolidated operating income was Ps.6,710.4 million, 18.8% as percentage of total revenues during 2003.

Consolidated net income totaled Ps.2,332.0 during 2003. Net income per share reached Ps.1.36 (U.S.\$1.21 per ADR) computed under the basis of 1,704.3 million compounded average shares outstanding.

CONFERENCE CALL INFORMATION

Our fourth-Quarter 2003 Conference Call will be held on: February 26, 2003, 10:30 A.M. Eastern Time (9:30 A.M. Mexico City Time). To participate in the conference call, please dial: Domestic U.S.: 800-901-5247 and International: 617-786-4501.

If you are unable to participate live, an instant replay of the conference call will be available through March 26, 2003. To listen to the replay please dial: Domestic U.S.: 888-286-8010 or International: 617-801-6888. Pass code: 98344233.

v v v

Coca-Cola FEMSA, S.A. de C.V. produces Coca-Cola, Sprite, Fanta, Lift and other trademark beverages of The Coca-Cola Company in Mexico (a substantial part of central Mexico, including Mexico City and Southeast of Mexico), Guatemala (Guatemala City and surrounding areas), Nicaragua (nationwide), Costa Rica (nationwide), Panama (nationwide), Colombia (most of the country), Venezuela (nationwide), Brazil (greater Sao Paulo, Campinas, Santos and part of Mato Grosso do Sul) and Argentina (Gran Buenos Aires), along with bottled water, beer and other beverages in some of these territories.

The Company has 32 bottling facilities in Latin America and serves more than 1,500,000 retailers in the region. Coca-Cola FEMSA currently accounts for almost 10% of Coca-Cola global sales, approximately 40% of all Coca-Cola sales in Latin America. The Coca-Cola Company owns a 39.6% equity interest in Coca-Cola FEMSA.

v v v

Figures for the Company's operations in Mexico and its consolidated international operations were prepared in accordance with Mexican generally accepted accounting principles ("Mexican GAAP"). All figures are expressed in constant Mexican pesos with purchasing power at December 31, 2003. For comparison purposes, 2002 and 2003 figures from the Company's operations have been restated taking into account local inflation of each country with reference to the consumer price index and converted from local currency into Mexican pesos using the exchange rate as of the end of the period. In addition, all comparisons in this report for the fourth quarter of 2003, which ended on December 31, 2003, are made against the figures for the comparable period in 2002, unless otherwise noted.

This news release may contain forward-looking statements concerning Coca-Cola FEMSA's future performance and should be considered as good faith estimates by Coca-Cola FEMSA. These forward-looking statements reflect management's expectations and are based upon currently available data. Actual results are subject to future events and uncertainties, many of which are outside Coca-Cola FEMSA's control that could materially impact the Company's actual performance.

References herein to "U.S.\$" are to United States dollars. This news release contains translations of certain peso amounts into U.S.

v v v

(8 pages of tables to follow)

Coca-Cola FEMSA, S.A. de C.V. and Subsidiaries
Consolidated Balance Sheet
As of December 31, 2003 and December 31, 2002
Millions of Mexican pesos (Ps.)
Expressed in currency with purchasing power as of December 31, 2003

| ASSETS | 2003 | | 2002 | |
|-------------------------------------|------|----------|------|---------|
| Current Assets | | | | |
| Cash and cash equivalents | Ps. | 2,783 | Ps. | 6,429 |
| Accounts receivable: | | | | |
| Trade | | 1,338 | | 581 |
| Notes | | 85 | | 13 |
| Prepaid taxes | | 1,088 | | 252 |
| Other | | 391 | | 214 |
| | | 2,902 | | 1,060 |
| Inventories | | 2,187 | | 799 |
| Prepaid expenses | | 202 | | 77 |
| Total current assets | | 8,074 | | 8,365 |
| Property, plant and equipment | | | | |
| Land | | 2,484 | | 820 |
| Buildings, machinery and equipment | | 24,059 | | 9,374 |
| Accumulated depreciation | | (10,386) | | (3,441) |
| Construction in progress | | 671 | | 381 |
| Bottles and cases | | 947 | | 303 |
| Total property, plant and equipment | | 17,775 | | 7,437 |
| Investment in shares | | 516 | | 132 |
| Deferred charges, net | | 1,332 | | 885 |
| Intangibles | | 33,723 | | 268 |
| TOTAL ASSETS | Ps. | 61,420 | Ps. | 17,087 |

| LIABILITIES & STOCKHOLDERS' EQUITY | 2003 | | 2002 | |
|---|------|---------|------|---------|
| Current Liabilities | | | | |
| Short-term bank loans | Ps. | 2,904 | Ps. | 0 |
| Interest payable | | 374 | | 82 |
| Suppliers | | 3,376 | | 1,681 |
| Accounts payable, notes and others | | 1,725 | | 689 |
| Taxes payable | | 1,025 | | 236 |
| Total Current Liabilities | | 9,404 | | 2,688 |
| Long-term bank loans | | 26,011 | | 3,296 |
| Pension plan and seniority premium | | 580 | | 193 |
| Other liabilities | | 2,608 | | 1,238 |
| Total Liabilities | | 38,603 | | 7,415 |
| Stockholders' Equity | | | | |
| Minority interest | | 163 | | 0 |
| Majority interest | | | | |
| Capital stock | | 2,655 | | 2,464 |
| Additional paid in capital | | 11,361 | | 1,733 |
| Retained earnings of prior years | | 9,451 | | 6,790 |
| Net income for the period | | 2,312 | | 2,661 |
| Cumulative results of holding non-monetary assets | | (3,125) | | (3,976) |
| Total majority interest | | 22,654 | | 9,672 |
| Total stockholders' equity | | 22,817 | | 9,672 |
| TOTAL LIABILITIES & EQUITY | Ps. | 61,420 | Ps. | 17,087 |

Coca-Cola FEMSA, S.A. de C.V. and Subsidiaries

INCOME STATEMENT

For the three months ended December 31, 2003 and 2002

Expressed in million of mexican pesos(1) with purchasing power as of December 31, 2003

| | Consolidated | | | Mexican Operations | | Central American Operations | | Colombian Operations | |
|------------------------------------|--------------|---------|-----------|--------------------|-----------------|-----------------------------|-----------------|----------------------|-----------------|
| | 2003 | 2002 | % VAR | 2003 | %Total Revenues | 2003 | %Total Revenues | 2003 | %Total Revenues |
| Sales volume (millions unit cases) | 480.9 | 165.0 | 191.4 | 243.9 | | 29.3 | | 45.1 | |
| Average unit price per case | 23.56 | 28.85 | (18.3) | 27.31 | | 29.75 | | 19.69 | |
| Net revenues | 11,331.0 | 4,759.6 | 138.1 | 6,661.3 | | 871.3 | | 888.2 | |
| Other operating revenues | 104.2 | 34.2 | 204.6 | 176.1 | | (1.9) | | 0.0 | |
| Total revenues | 11,435.2 | 4,793.8 | 138.5 | 6,837.4 | 100.0 | 869.5 | 100.0 | 888.2 | 100.0 |
| Cost of sales | 5,761.0 | 2,281.8 | 152.5 | 3,099.8 | 45.3 | 429.6 | 49.4 | 482.7 | 54.3 |
| Gross profit | 5,674.2 | 2,512.0 | 125.9 | 3,737.6 | 54.7 | 439.9 | 50.6 | 405.5 | 45.7 |
| Administrative expenses | 699.8 | 387.5 | 80.6 | 482.8 | 7.1 | 68.3 | 7.9 | 112.0 | 12.6 |
| Selling expenses | 2,813.5 | 893.9 | 214.7 | 1,763.4 | 25.8 | 261.4 | 30.1 | 162.8 | 18.3 |
| Operating expenses | 3,513.3 | 1,281.4 | 174.2 | 2,246.2 | 32.9 | 329.7 | 37.9 | 274.8 | 30.9 |
| Goodwill amortization | | 5.3 | (100.0) | - | - | - | - | - | - |
| Operating income | 2,160.9 | 1,225.3 | 76.4 | 1,491.4 | 21.8 | 110.2 | 12.7 | 130.7 | 14.7 |
| Interest expense | 387.5 | 97.3 | 298.2 | | | | | | |
| Interest income | 14.6 | 73.6 | (80.2) | | | | | | |
| Interest expense, net | 372.9 | 23.7 | 1,473.2 | | | | | | |
| Foreign exchange loss (gain) | 317.8 | (56.9) | (658.5) | | | | | | |
| Loss (gain) on monetary position | (445.0) | 30.6 | (1,554.2) | | | | | | |
| Integral cost of financing | 245.7 | (2.6) | (9,548.1) | | | | | | |
| Other (income) expenses, net | 114.9 | 71.3 | 61.2 | | | | | | |
| Income before taxes | 1,800.3 | 1,156.6 | 55.7 | | | | | | |
| Taxes | 857.4 | 380.6 | 125.3 | | | | | | |
| Consolidated net income | 942.9 | 776.0 | 21.5 | | | | | | |
| Majority net income | 937.9 | 776.0 | 20.9 | | | | | | |
| Minority net income | 5.0 | - | N.A. | | | | | | |
| Non-cash items (2) | 303.7 | 232.3 | 30.7 | 209.8 | 3.1 | 30.0 | 3.5 | (0.2) | (0.0) |

(1) Except volume and average price per unit case figures.

(2) Depreciation, amortization and other non-cash items (including returnable bottle breakage expenses).

Coca-Cola FEMSA, S.A. de C.V. and Subsidiaries

INCOME STATEMENT

For the three months ended December 31, 2003 and 2002

Expressed in million of mexican pesos(1) with purchasing power as of December 31, 2003

| | Venezuelan Operations | | Brazilian Operations | | Argentine Operations | | | | |
|------------------------------------|-----------------------|-----------------|----------------------|-----------------|----------------------|------------------|-------|-----------------|--------|
| | 2003 | %Total Revenues | 2003 | %Total Revenues | 2003 | *%Total Revenues | 2002 | %Total Revenues | % VAR |
| Sales volume (millions unit cases) | 45.8 | | 77.5 | | 39.3 | | 35.9 | | 9.5 |
| Average unit price per case | 23.57 | | 15.60 | | 15.81 | | 15.14 | | 4.5 |
| Net revenues | 1,080.2 | | 1,208.4 | | 621.4 | | 543.6 | | 14.3 |
| Other operating revenues | 2.3 | | 3.9 | | 29.6 | | 22.5 | | 31.9 |
| Total revenues | 1,082.5 | 100.0 | 1,212.3 | 100.0 | 651.0 | 100.0 | 566.1 | 100.0 | 15.0 |
| Cost of sales | 583.3 | 53.9 | 745.2 | 61.5 | 390.7 | 60.0 | 370.7 | 65.5 | 5.5 |
| Gross profit | 499.2 | 46.1 | 467.2 | 38.5 | 260.3 | 40.0 | 195.4 | 34.5 | 33.2 |
| Administrative expenses | 87.8 | 8.1 | 56.4 | 4.7 | 24.1 | 3.7 | 33.4 | 5.9 | (28.1) |
| Selling expenses | 235.0 | 21.7 | 273.1 | 22.5 | 122.4 | 18.8 | 128.0 | 22.6 | (4.4) |
| Operating expenses | 322.7 | 29.8 | 329.5 | 27.2 | 146.5 | 22.5 | 161.4 | 28.5 | (9.2) |
| Goodwill amortization | - | - | - | - | - | - | - | - | - |
| Operating income | 176.5 | 16.3 | 137.7 | 11.4 | 113.9 | 17.5 | 34.0 | 6.0 | 234.7 |
| Non-cash items (2) | 17.7 | 1.6 | 16.1 | 1.3 | 30.2 | 4.6 | 64.8 | 11.4 | (53.5) |

(1) Except volume and average price per unit case figures.

(2) Depreciation, amortization and other non-cash items (including returnable bottle breakage expenses).

Coca-Cola FEMSA, S.A. de C.V. and Subsidiaries

INCOME STATEMENT

For the twelve months ended December 31, 2003 and 2002

Expressed in million of Mexican pesos(1) with purchasing power as of December 31, 2003

| | Consolidated | | | Mexican Operations | | Central American Operations | | Colombian Operations | |
|----------------------------------|--------------|----------|---------|--------------------|-----------------|-----------------------------|-----------------|----------------------|-----------------|
| | 2003 | 2002 | % VAR | 2003 | %Total Revenues | 2003 | %Total Revenues | 2003 | %Total Revenues |
| Sales | | | | | | | | | |
| Volume(millions unit cases) | 1,450.5 | 620.3 | 133.8 | 850.1 | | 72.9 | | 114.1 | |
| Average unit price per case | 24.46 | 29.86 | (18.1) | 27.86 | | 29.93 | | 20.32 | |
| Net revenues | 35,486.4 | 18,518.6 | 91.6 | 23,683.1 | | 2,182.5 | | 2,319.1 | |
| Other operating revenues | 242.6 | 148.9 | 62.9 | 252.1 | | 4.1 | | - | |
| Total revenues | 35,729.0 | 18,667.5 | 91.4 | 23,935.2 | 100.0 | 2,186.5 | 100.0 | 2,319.1 | 100.0 |
| Cost of sales | 17,979.9 | 8,680.7 | 107.1 | 11,090.7 | 46.3 | 1,098.7 | 50.2 | 1,251.1 | 53.9 |
| Gross profit | 17,749.1 | 9,986.8 | 77.7 | 12,844.5 | 53.7 | 1,087.9 | 49.8 | 1,068.1 | 46.1 |
| Administrative expenses | 2,333.9 | 1,475.0 | 58.2 | 1,631.6 | 6.8 | 149.6 | 6.8 | 241.6 | 10.4 |
| Selling expenses | 8,704.8 | 3,844.5 | 126.4 | 5,579.3 | 23.3 | 719.8 | 32.9 | 565.4 | 24.4 |
| Operating expenses | 11,038.7 | 5,319.5 | 107.5 | 7,210.9 | 30.1 | 869.5 | 39.8 | 806.9 | 34.8 |
| Goodwill amortization | - | 40.4 | (100.0) | - | - | - | - | - | - |
| Operating income | 6,710.4 | 4,626.9 | 45.0 | 5,633.6 | 23.5 | 218.4 | 10.0 | 261.1 | 11.3 |
| Interest expense | 1,551.5 | 348.4 | 345.3 | | | | | | |
| Interest income | 227.0 | 264.0 | (14.0) | | | | | | |
| Interest expense, net | 1,324.4 | 84.4 | 1,469.2 | | | | | | |
| Foreign exchange loss (gain) | 2,027.9 | (250.0) | (911.2) | | | | | | |
| Loss (gain) on monetary position | (870.8) | (394.8) | 120.6 | | | | | | |
| Integral cost of financing | 2,481.5 | (560.4) | (542.8) | | | | | | |
| Other (income) expenses, net | 238.6 | 180.3 | 32.4 | | | | | | |
| Income before taxes | 3,990.3 | 5,007.0 | (20.3) | | | | | | |
| Taxes | 1,658.2 | 1,912.1 | (13.3) | | | | | | |
| Goodwill Impairment | - | (433.9) | NA | | | | | | |
| Consolidated net income | 2,332.0 | 2,661.0 | (12.4) | | | | | | |
| Majority net income | 2,311.8 | 2,661.0 | (13.1) | | | | | | |
| Minority net income | 20.2 | - | - | | | | | | |
| Non-cash items (2) | 1,628.4 | 1,060.7 | 53.5 | 988.3 | 4.1 | 143.5 | 6.6 | 150.0 | 6.5 |

(1) Except volume and average price per unit case figures.

(2) Depreciation, amortization and other non-cash items (including returnable bottle breakage expenses).

Coca-Cola FEMSA, S.A. de C.V. and Subsidiaries

INCOME STATEMENT

For the twelve months ended December 31, 2003 and 2002

Expressed in million of mexican pesos(1) with purchasing power as of December 31, 2003

| | Venezuelan Operations | | Brazilian Operations | | Argentine Operations | | | | |
|-----------------------------|-----------------------|-----------------|----------------------|-----------------|----------------------|-----------------|---------|-----------------|---------|
| | 2003 | %Total Revenues | 2003 | %Total Revenues | 2003 | %Total Revenues | 2002 | %Total Revenues | % VAR |
| Sales | | | | | | | | | |
| Volume(millions unit cases) | 110.1 | | 176.6 | | 126.6 | | 115.6 | | 9.5 |
| Average unit price per case | 23.08 | | 15.77 | | 15.59 | | 15.08 | | 3.4 |
| Net revenues | 2,542.2 | | 2,785.7 | | 1,973.9 | | 1,743.8 | | 13.2 |
| Other operating revenues | 2.3 | | 11.2 | | 103.0 | | 80.5 | | 28.0 |
| Total revenues | 2,544.5 | 100.0 | 2,796.9 | 100.0 | 2,076.9 | 100.0 | 1,824.3 | 100.0 | 13.8 |
| Cost of sales | 1,438.6 | 56.5 | 1,785.9 | 63.9 | 1,309.3 | 63.0 | 1,196.7 | 65.6 | 9.4 |
| Gross profit | 1,105.9 | 43.5 | 1,011.0 | 36.1 | 767.6 | 37.0 | 627.6 | 34.4 | 22.3 |
| Administrative expenses | 168.4 | 6.6 | 170.8 | 6.1 | 103.4 | 5.0 | 119.8 | 6.6 | (13.7) |
| Selling expenses | 706.0 | 27.7 | 690.4 | 24.7 | 448.6 | 21.6 | 445.9 | 24.4 | 0.6 |
| Operating expenses | 874.4 | 34.4 | 861.2 | 30.8 | 551.9 | 26.6 | 565.7 | 31.0 | (2.4) |
| Goodwill amortization | - | - | - | - | - | - | 9.5 | 0.5 | (100.0) |
| Operating income | 231.5 | 9.1 | 149.9 | 5.4 | 215.7 | 10.4 | 52.4 | 2.9 | 311.6 |
| Non-cash items (2) | 135.0 | 5.3 | 53.5 | 1.9 | 158.0 | 7.6 | 245.9 | 13.5 | (35.7) |

(1) Except volume and average price per unit case figures.

(2) Depreciation, amortization and other non-cash items (including returnable bottle breakage expenses).

SELECTED INFORMATION

For the three months ended December 31, 2003

Expressed in million Mexican pesos as of December 31, 2003

| | 4Q 2002 | 4Q 2003 |
|-----------------------|---------|---------|
| Capex | 584.2 | 188.7 |
| Depreciation | 129.9 | 265.7 |
| Amortization & Others | 102.4 | 38 |

VOLUME (MUC)

Expressed in million unit cases

| | 4Q 2002 | | | | | | 4Q 2003 | | | | | |
|-----------------|---------|---------|-------|------|--------|-------|---------|---------|-------|------|--------|-------|
| | Colas | Flavors | Water | Beer | Others | Total | Colas | Flavors | Water | Beer | Others | Total |
| Mexico (1) | 150.2 | 44.5 | 47.0 | 0.0 | 1.6 | 243.3 | 152.1 | 46.7 | 44.1 | 0.0 | 1.0 | 243.9 |
| Central America | 19.1 | 6.6 | 1.1 | 0.0 | 0.6 | 27.4 | 20.7 | 7.0 | 1.2 | 0.0 | 0.4 | 29.3 |
| Colombia | 32.3 | 11.1 | 7.9 | 0.0 | 0.1 | 51.4 | 29.5 | 9.8 | 5.8 | 0.0 | 0.0 | 45.1 |
| Venezuela | 16.9 | 11.3 | 3.3 | 0.2 | 2.3 | 34.0 | 26.5 | 13.0 | 3.5 | 0.0 | 2.8 | 45.8 |
| Brazil | 47.4 | 25.3 | 4.8 | 24.0 | 0.5 | 102.0 | 41.9 | 17.1 | 3.5 | 14.4 | 0.4 | 77.3 |
| Argentina | 25.6 | 9.8 | 0.4 | 0.0 | 0.1 | 35.9 | 27.8 | 11.2 | 0.3 | 0.0 | 0.1 | 39.4 |
| Total | 291.5 | 108.6 | 64.5 | 24.2 | 5.2 | 494.0 | 298.5 | 104.8 | 58.4 | 14.4 | 4.7 | 480.8 |

(1) Water volume in 4Q 2003, includes 1.7 MUC of Ciel 5.0 Lt presentation

PACKAGE MIX BY PRESENTATION

Expressed as a Percentage of Total Volume

| | 4Q 2002 | | | | 4Q 2003 | | | |
|-----------------|---------|---------|----------|------|---------|---------|----------|------|
| | Ret | Non-Ret | Fountain | Jug | Ret | Non-Ret | Fountain | Jug |
| Mexico | 27.0 | 56.3 | 1.4 | 15.3 | 28.4 | 56.3 | 1.3 | 14.0 |
| Central America | 47.3 | 48.4 | 4.3 | 0.0 | 50.9 | 44.5 | 4.6 | 0.0 |
| Colombia | 49.9 | 40.5 | 2.9 | 6.7 | 51.5 | 39.5 | 3.2 | 5.8 |
| Venezuela | 40.4 | 54.5 | 2.6 | 2.5 | 37.1 | 57.9 | 2.6 | 2.4 |
| Brazil | 11.7 | 84.8 | 3.5 | 0.0 | 9.4 | 87.4 | 3.2 | 0.0 |
| Argentina | 18.8 | 77.6 | 3.6 | 0.0 | 25.2 | 71.6 | 3.2 | 0.0 |

SELECTED INFORMATION

For the twelve months ended December 31, 2003

Expressed in million Mexican pesos as of December 31, 2003

| | ----- 2002 ----- | | ----- 2003 ----- |
|-----------------------|------------------------|-----------------------|------------------------|
| Capex | 1,409.7 | Capex | 1,910.4 |
| Depreciation | 572.3 | Depreciation | 967.5 |
| Amortization & Others | 488.4 | Amortization & Others | 660.9 |

VOLUME (MUC)

Expressed in million unit cases

| | ----- 2002 ----- | | | | | | ----- 2003 ----- | | | | | |
|-----------------|------------------------|---------|-------|------|--------|---------|------------------------|---------|-------|------|--------|---------|
| | Colas | Flavors | Water | Beer | Others | Total | Colas | Flavors | Water | Beer | Others | Total |
| Mexico (1) | 595.9 | 168.2 | 203.4 | 0.0 | 13.0 | 980.5 | 598.5 | 187.8 | 209.7 | 0.0 | 5.6 | 1,001.6 |
| Central America | 69.7 | 23.7 | 4.0 | 0.0 | 2.7 | 100.1 | 74.5 | 26.5 | 4.5 | 0.0 | 1.8 | 107.3 |
| Colombia | 111.7 | 40.4 | 32.3 | 0.0 | 0.6 | 185.0 | 107.1 | 38.3 | 26.0 | 0.0 | 0.4 | 171.8 |
| Venezuela | 78.4 | 55.4 | 17.3 | 2.3 | 9.5 | 162.9 | 86.5 | 44.2 | 12.4 | 0.0 | 8.5 | 151.6 |
| Brazil | 153.4 | 86.2 | 16.4 | 65.3 | 1.3 | 322.6 | 141.6 | 62.8 | 11.0 | 48.1 | 1.6 | 265.1 |
| Argentina | 78.9 | 35.2 | 1.0 | 0.0 | 0.5 | 115.6 | 90.5 | 34.6 | 1.2 | 0.0 | 0.3 | 126.6 |
| Total | 1,088.0 | 409.1 | 274.4 | 67.6 | 27.6 | 1,866.7 | 1,098.7 | 394.2 | 264.8 | 48.1 | 18.2 | 1,824.0 |

(1) Water volume in 2003, includes 10.9 MUC of Ciel 5.0 Lt presentation

PACKAGE MIX BY PRESENTATION

Expressed as a Percentage of Total Volume

| | ----- 2002 ----- | | | | ----- 2003 ----- | | | |
|-----------------|------------------------|---------|----------|------|------------------------|---------|----------|------|
| | Ret | Non-Ret | Fountain | Jug | Ret | Non-Ret | Fountain | Jug |
| Mexico | 28.2 | 53.6 | 1.3 | 16.9 | 27.9 | 54.9 | 1.3 | 15.9 |
| Central America | 50.9 | 43.4 | 5.7 | 0.0 | 51.8 | 42.9 | 5.3 | 0.0 |
| Colombia | 53.8 | 35.3 | 3.0 | 7.9 | 53.4 | 36.8 | 3.0 | 6.8 |
| Venezuela | 39.1 | 52.5 | 3.0 | 5.4 | 36.4 | 57.6 | 2.7 | 3.3 |
| Brazil | 11.9 | 84.1 | 4.0 | 0.0 | 11.0 | 85.1 | 3.9 | 0.0 |
| Argentina | 12.4 | 82.9 | 4.7 | 0.0 | 24.5 | 71.8 | 3.7 | 0.0 |

December 2003
Macroeconomic Information

Inflation Foreign Exchange Rate
YTD 4Q (Per US Dollar) *

| | | | |
|-----------|--------|-------|------------|
| Mexico | 3.98% | 1.69% | 11.2350 |
| Colombia | 6.49% | 1.02% | 2,778.2100 |
| Venezuela | 27.08% | 5.37% | 1,853.0000 |
| Brazil | 10.34% | 1.27% | 2.8892 |
| Argentina | 4.05% | 1.70% | 2.9150 |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

FOMENTO ECONOMICO MEXICANO, S.A. DE C.V.

By: /s/ Federico Reyes

Federico Reyes
Chief Financial Officer

Date: February 26, 2003